

# It's good to talk...developing effective informal conflict resolution

## AGENDA

- Welcome and introduction
- Barriers and challenges to informal conflict resolution
- Provocations
- Five key steps to informal resolution
- Discussion
- Summary and round-up

# Barriers to informal resolution

- Managers tend to either avoid conflict or seek ‘safety’ of procedure
- Managers lack conflict confidence and support
- Absence/erosion of employee representation and voice
- HR focus on legal and procedural compliance
- Increasingly remote HR
- The nature of procedure
- Organisational commitment

# Informal resolution – five provocations

- Ditch the obsession with ‘leadership’ and learn to love management
- Rip up your grievance procedure
- Abolish employment law updates
- Make mediation training compulsory for HR practitioners
- Embrace trade unions and increase facility time

# Five steps to more informal resolution

- Emphasise core interpersonal skills in recruitment, development and reward
- Prioritise informal resolution processes – reframe the role of procedure
- Record, measure and monetise informal resolution
- Actively support and invest in structures of representation
- Develop high level conflict resolution competence within the HR function